

May 3, 2023

RE: Supply Disruption - Force Majeure and Commercial Impracticability

Dear Valued Customer:

We are sending this letter to inform you about a situation that may impact our ability to supply certain products. One of our key material suppliers recently informed 3M there was a fire at the supplier's facility causing substantial damage to the plant. For that reason, the supplier has made a declaration of force majeure.

In the interest of proactively sharing this information with you, we are alerting you to the potential of supply disruptions involving the 3M Automotive and Aerospace Solutions Division products listed in Appendix A. Our supplier's declaration leads 3M to declare a force majeure event and/or commercial impracticability of performance.

We are currently analyzing availability of the products. We are also evaluating available options to minimize customer impact and working diligently with the supplier to get more information. In parallel, where practical, we are working towards evaluating a potential alternative formulation to eliminate the reliance on impacted raw material.

We value our relationship with you and appreciate your patience as we work through these challenges. We will update you as we learn more.

If you have any questions regarding this notice, please contact your 3M sales representative or customer service representative.

Sincerely,

Stephen M. Shafer, President 3M Automotive and Aerospace Solutions Division 3M Center, Building 223-3S St. Paul, MN 55144-1000

Appendix A

3M Automotive and Aerospace Solutions Division - Potentially Impacted Aerospace Products:

- 3M[™] Polyurethane Protective Tape 8560
- 3M[™] Polyurethane Protective Tape 8617
- 3M™ Scotch-Weld™ Rubber and Gasket Adhesive EC-847